The PMI Educational Foundation (PMIEF) awarded 13 grants this year to develop PM Knowledgeable Youth, to ensure PM Capable Nonprofits, and to prepare a PM Ready Workforce in abidance with its three-pillar focus. Totaling US$1,868,766 and reaching 20 countries on six continents, these grants exemplify the foundation’s mission to leverage project management for social good. PMIEF’s innovative investments in high-quality organizations enable the foundation’s global reach and impact. Doing so showcases the power of project management to make a meaningful difference in people’s lives worldwide.

PM Knowledgeable Youth Grants – US$1,118,766

1. 100Kin10 – US$41,179
   “Designing a Response to Teachers’ Project Management Needs”
   This grant supports the planning phase of an initiative that will leverage 100Kin10’s network impact model to identify the project management needs of science, technology, engineering and mathematics (STEM) teachers and teacher-serving organizations. Doing so will help 100Kin10 determine how best its network can together ideate, co-invest in and innovate effective ways to support them to acquire and to apply that knowledge.
   PMI Region Served: North America

2. Asia Society – US$400,000
   “Bridging the STEM Skills Gap through Globally Competent CTE and Project Management”
   This initiative will build on the success of the PMIEF-funded “Global Competence through Career and Technical Education” initiative by 1) piloting it with Asia Pacific career and technical education (CTE) teachers to ascertain its usability with global audiences, and 2) creating and piloting a new video course and an accompanying toolkit for U.S. secondary school CTE teachers of STEM-related pathways to help bridge the pervasive STEM skills gap.
   PMI Regions Served: Asia Pacific and North America

3. Fondazione Enrica Amiotti – US$50,000
   “Jun€co: Education and Project Management for Sustainability”
   Funding will support Jun€co, a new financial literacy program that will reach primary school students and schoolteachers in Italy by delivering instruction in economics and project management. The grant will enable students’ design and implementation of thoughtful service projects that benefit their local community.
   PMI Region Served: EMEA

4. Junior Achievement Brazil – US$30,000
   “JA Brazil Project Management Skills for Life”
   This grant will deliver project management training to secondary school students so they can apply their knowledge either to ideate, to design and to execute a project of their choice or to facilitate the JA Brazil program for primary school students.
   PMI Region Served: Latin America

5. Junior Achievement Ireland – US$147,960
   “PMIEF – JA Ireland Project Management Skills for Life for Students and Teachers”
   This grant will build on the success of JA Ireland’s PMIEF-funded “Project Management Skills for Life” initiative by delivering project management training to secondary school students so they can apply their knowledge either to ideate, to design and to execute a project of their choice or to facilitate JA Ireland programming for primary school students. In addition, it will deliver project management fundamentals training to secondary school teachers and provide them a complementary, project-based learning-oriented study abroad experience to build their capacity to integrate project management into their curricula.
   PMI Region Served: EMEA
6. Junior Achievement of Chicago – US$30,000

“PMIEF – JA of Chicago Initiative for Youth and Capacity Building”
Funding will deliver project management training and project management career presentations to secondary school students so they can facilitate JA of Chicago programming for primary school students through the organization’s “High School Heroes” program. It will also deliver project management training to JA of Chicago operations managers to build their capacity to facilitate volunteer training and volunteer-led events.

PMI Region Served: North America

7. Partners for Education at Berea College – US$147,792

“PMIEF-PFE Promising Appalachian Leaders in Service Initiative”
This initiative includes the design, implementation and pilot of project management-rich leadership development curricula with secondary school students (and AmeriCorps members) in Appalachia, USA in three states—Kentucky, Ohio and West Virginia—so they recognize the intrinsic connection between leadership skills and effective project management by executing community service activities.

PMI Region Served: North America


“Mission Possible: Empowering Global Citizens (Year 2)”
The organization will expand Mission Possible (which PMIEF funded the creation of through a 2014 grant) nationally in India and launch it in Singapore to empower youth to become global change agents by educating and training them on United Nations perspectives, sustainable development goals (SDGs) and global 21st century and project management skills. As a result, they will ideate and implement SDG-inspired projects that effect positive change in their local community.

PMI Region Served: Asia Pacific

2. Special Olympics – US$150,000

“PMIEF – Special Olympics Project Management Center of Excellence”
Funding will permit Special Olympics to build its capacity through project management training for staff worldwide. In addition, the organization will establish a Project Management Center of Excellence to permit enhanced fundraising that will generate increased resources, more high-quality programming in the organization’s seven regions and improved communications globally.

PMI Regions Served: All

3. True Colors Fund – US$150,000

“PMIEF – TCF PM for Communities Initiative”
This grant will enable communities to devise comprehensive project plans to mitigate homelessness among (particularly marginalized) youth through a multipronged initiative. This initiative includes 1) project management training for True Colors Fund staff, 2) development of a Project Management Toolkit for Communities, 3) training for community coalitions across the U.S. on the Toolkit and 4) creation of an online course based on the Toolkit.

PMI Region Served: North America

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PM Capable Nonprofits Grants – US$475,000

1. Helen Keller International – US$175,000

“Improving Nutrition in Côte d’Ivoire through Project Management”
This grant will deliver project management training to build the capacity of Helen Keller’s project and country directors in Africa as well as to equip its National Nutrition Council partners to better combat pandemic malnutrition in Côte d’Ivoire.

PMI Region Served: EMEA
among roles on project, program and portfolio teams and in organizations.

Special attention was given in *The Guide to Business Analysis* on business analysis as it is performed in various project life-cycle approaches, including predictive, agile and hybrid. Each of the 35 business analysis processes presented includes information on tailoring business analysis to help the practitioner adapt their processes to the life cycle in which they are working. The guidance and practices presented will provide a sound basis for product teams to improve business analysis maturity and directly impact project success rates.

**What’s in The Guide?**

*The Guide* is divided into sections that:

- Define what business analysis is and why it is important
- Describe the processes and techniques for effective business analysis
- Identify the knowledge and skills needed to improve business analysis performance
- Define business analysis-related concepts that can be applied consistently across all project life cycles, project types and industries in order to deliver successful business outcomes across portfolios, programs and projects
- Highlight collaboration points between business analysis and other roles
- Provide and promote a common business analysis vocabulary for organizations and business analysis professionals

While not fully inclusive, it contains over 100 of the most popular techniques that are generally recognized good practice for business analysis professionals.

To purchase your copy of this new standard, go to [PMI.org/BA-bundle](http://PMI.org/BA-bundle).

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**PMI Educational Foundation Awards US$1.9 Million in 2017 Grants**

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**PM Ready Workforce Grants – US$275,000**

1. **114th Partnership – US$100,000**

   **“PMIEF – 114th Partnership Philadelphia Workforce Readiness Initiative”**

   The 114th Partnership will design a project management-rich Spark 101 STEM Skills Video and accompanying training modules as well as integrate project management into existing Spark 101 STEM Skills Videos. The organization will pilot this grant-funded content through a workforce-readiness program delivered to unemployed and underemployed young adults in Philadelphia, Pennsylvania, USA, thereby supporting their workforce readiness for STEM and/or project-intensive careers.

   **PMI Region Served:** North America

2. **CARE USA – US$175,000**

   **“The PMIEF – CARE Initiative for Economic Recovery for Earthquake-Affected Producers and Entrepreneurs in Ecuador”**

   This grant will help counter extreme poverty in the province of Manabi in the aftermath of the 2016 Ecuador earthquake by scaling up two previously piloted initiatives that strengthened Ecuadorian women producers’ and entrepreneurs’ business and finance skills as well as by integrating project management into them.

   **PMI Region Served:** Latin America

PMIEF funding will allow them to 1) improve production, productivity, quality and competitiveness in the local tourism, craft and agricultural economies; 2) employ a value chain and inclusive business approach to improve links in the tourism chain and 3) establish a gender-equitable, solidarity-based economics program that spurs a culture of cooperation, mutual support and reciprocity.

PMIEF has awarded US$6.2 million in grants since 2012 through thoughtful collaboration with nearly 40 nonprofits across the world. Once completed, the grant-funded initiatives will collectively reach more than 1 million people on six continents. For more information about PMIEF (including the no-cost PMIEF educational resources nonprofits have leveraged for their grant-funded initiatives), please visit [pmief.org](http://pmief.org).