Through the generosity of the Project Management Institute, the PMI Community, and the support of many other donors, the PMI Educational Foundation is able to:

- Develop critical project management and project-based learning tools and training for educators to help build classroom programs that teach students essentials skills to prepare them for success in life.

- Inspire the project management community worldwide to support the teaching of project management as a life skill and a way to help solve societal challenges.

- Advance project management knowledge and concepts worldwide through academic scholarships, awards, grants and philanthropic initiatives.

- Facilitate collaboration within the project management community, teachers and nonprofit/nongovernmental organizations (NGOs) worldwide to educate youth and to enable nonprofits/NGOs to more effectively accomplish their missions.

- Create and guide the use of no-cost project management learning and teaching materials for youth, teachers, schools, and nonprofit/NGOs to develop 21st century skills.
A Message from the Board of Directors

We are happy to present this annual report highlighting the PMI Educational Foundation’s (PMIEF) 2013 accomplishments. In reflecting on these accomplishments, we are almost overwhelmed by what an amazing year 2013 was for the PMI Educational Foundation.

Our continued progress leveraging Project Management for Social Good® was due, in large part, thanks to you – our esteemed donors, volunteers and champions. Your generous support enabled PMIEF to develop and expand meaningful programs and services that make positive differences in lives and communities throughout the world.

As leaders on the Board of Directors, we are encouraged by the continuous growth and development of PMIEF worldwide. We are proud to lead PMIEF through this exciting and dynamic period of growth and change. You can expect additional and continuous improvements in PMIEF’s programs and services as we deliver more opportunities to beneficiaries and increase the organization’s capacity through effective collaboration and partnerships based on shared vision and trust.

With your continued support, together, we are harnessing project management’s unique ability to drive positive change and creating a future where project management knowledge is universally used by youth, teachers and nonprofit program leaders throughout the world. Thank you for your support!

We look forward to continued growth in 2014 and to sharing and connecting with you for many years to come.

Many thanks,

John Patton, PMP  
2013 Chair  
PMIEF Board of Directors

Robert Toledo, PMP  
2014 Chair  
PMIEF Board of Directors
DONORS
IN 125 COUNTRIES
ON 6 CONTINENTS

US $1M+
GRANTS AWARDED
TO NONPROFITS IN
8 COUNTRIES THAT INCLUDE
DEMOCRATIC REPUBLIC OF THE
CONGO, BRAZIL, MEXICO, UGANDA,
U.S.A. AND ITALY

164 PMIEF CHAPTER
LIAISON VOLUNTEERS
SERVING AS A VITAL LINK BETWEEN
PMIEF AND PMI COMMUNITIES TO
LEVERAGE PROJECT MANAGEMENT
FOR SOCIAL GOOD.

EXPANDED PMIEF
PROJECT LEARNING NETWORK
TO REACH HUNDREDS OF
THOUSANDS OF STUDENTS AND TEACHERS WORLDWIDE.

AWARDED
US $500K+
IN ACADEMIC,
TRAINING AND
PROFESSIONAL
DEVELOPMENT
SCHOLARSHIPS
ACROSS THE GLOBE

INCREASE IN THE NUMBER
OF YOUTH TRAINED IN
PROJECT MANAGEMENT

87%
EDUCATIONAL RESOURCES
IN 16 LANGUAGES ACCESSED

8.2K

PROJECT MANAGEMENT KNOWLEDGE EQUIPS STUDENTS WITH THE 4CS:
COLLABORATION • CREATIVITY
COMMUNICATION • CRITICAL THINKING SKILLS

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www.pmief.org
...means individuals throughout the world gain knowledge to create a better tomorrow. Our resources and collaborations facilitate learning and growth to better our individual communities and our world at large. Leveraging the combined capabilities and time of people and organizations to support each other and our efforts makes this possible.

We influence people of all ages to understand how project management immediately improves lives today and how it will create a better world tomorrow. With the help of donors and volunteers like you, we develop innovative programs worldwide that advance knowledge and skills used to create positive social change. We invite you to review our 2013 accomplishments on the following pages and learn how we translate project management education for social good into action.
Partnerships Inspire Global Impact

Our efforts to touch people’s lives are only as durable as our partnerships around the world. Carrying out social good requires working through others who are inspired and encouraging others to help. Thousands of individuals within the PMI Community are making a difference every year. PMIEF’s educational resources and programs would not have the lasting, global impact it has today without this support. Their efforts are now inspiring corporations to join us in leveraging project management for social good. Below please find a few examples of how volunteers and corporations are partnering with us to make a difference:

Volunteers from the PMI Southern Italy Chapter (PMI-SIC) facilitated a disaster management seminar at the University of Naples Federico using the PMI Project Management Methodology for Post-Disaster Reconstruction, a resource that we disseminate. PMI-SIC members helped engineering students identify connections between their coursework, project management and recent reconstruction projects following the city’s 2009 earthquake. PMIEF also implemented our inaugural Community Service Project in collaboration with PMI and one hundred and fifty (150) volunteers who attended PMI’s Leadership Institute Meeting/Global Congress in New Orleans, Louisiana, USA in October 2013. Together, we beautified a local elementary school by planting flowers, repairing outdoor benches, painting hallways and creating murals to inspire students for many years. Their donated time and energy totaled more than US$24,000 in volunteer hours.

The Corporate Community leverages PMIEF educational resources to enhance employee-led community service initiatives. We took part in The Boeing Company Inaugural Enterprise Program Management Office (EPMO) Expo held in Bellevue and Everett, Washington. The EPMO sponsors an Enterprise Project Management Community of Excellence (PjMCoE) that exemplifies project management best practices and promotes project management as an area of expertise across the company. Boeing’s PjMCoE has more than 5,400 active voluntary members. In addition to a PMIEF presentation held at each location, we were on-hand to share our educational resources for use in community service programs conducted by Boeing PjMCoE volunteers. Dell, Inc., PMIEF and the PMI Ireland Chapter initiated a collaboration that provides direct project management training to nonprofits serving Ireland’s Limerick region using PMIEF Project Management Skills for Life®.
Around the world, project management is increasingly being recognized by educators as a relevant and effective way to teach leadership, communication, critical thinking, and collaboration through classroom projects. North Carolina is one US State that has implemented a state-wide, value-added project management educational program leveraging this approach.

In 2009, the North Carolina Department of Public Instruction identified project management as a skill needed to position students to succeed. As a result, they embarked on a plan to release four new project management courses to secondary school students over a period of years to help better prepare students to be career and college ready.

PMIEF provided resources and subject matter experts to help in the creation of these courses. PMIEF also trained teachers and staff to help ensure that students would immediately benefit as they prepared for life after high school. Teacher, Carol York, shared, “The students are getting an opportunity to see how to manage all aspects of their lives”, and also noted that teachers also benefit since “running each lesson you teach as a project really helps you manage your timeline and assess the personalities of students to get them involved.” One of her students, Sam, agrees, “I really like this class and the fact that if I can do it in here, I can do it anywhere.”

In 2013, the second course was implemented and helped expand the number of students learning project management from 300 students per year to over 1,200. Over the next several years, tens of thousands of students are expected to gain project management education and become better prepared as a result.

Applicable for any type of classroom project, PMIEF’s new Project Management Toolkit for Teachers™ provides a modular, user-friendly resource that teachers can use to help prepare secondary-school students to be college and career ready. Teaching students the practical and professional skills of project management through hands-on, real-world projects, our toolkit offers teachers curricula, case studies, assessments, sample projects, and additional resources to use in their classrooms.
PMIEF grants strengthen secondary school education around the globe by integrating project management into the curricula. As a result, young people not only learn by doing projects, but also learn how to effectively manage those projects even as they identify connections between the classroom and the real world. Our 2013 grantees shared more than US$ 1 million in funding that supports teaching and learning.

**Organization:** Center for Digital Inclusion  
**Grant:** US$99,912  
To deliver project management training to 240 low-income youth ages 12 to 18 and their teachers to increase young people’s workforce and entrepreneurial skills.

**Organization:** DiscoverE  
**Grant:** US$ 428,900  
To integrate project management into the Future City program so that 40,000 students and 2,000 educators apply these skills in the only project-based engineering competition for U.S. middle school students.

**Organization:** Junior Achievement of Chicago  
**Grant:** US$ 30,000  
To deliver project management training to 1,200 students in 60 Chicago, Illinois, USA K-12 classrooms through the organization’s “Ask the Expert,” “High School Heroes” and “University Model” programs.

**Organization:** Partnership for 21st Century Skills  
**Grant:** US$ 475,000  
To convene communities of business leaders, educators, parents and students across the U.S. to discuss, strategize and implement plans that integrate project management into the curricula so that secondary schools graduate college- and career-ready young people.

**Organization:** Teen S Team Plus, Inc.  
**Grant:** US$ 12,500  
To deliver project management training to U.S. secondary school students and teachers to help students research, develop, implement and monitor an anti-bullying program.
The Power of Recognition

PMIEF awards recognize individuals for their contributions to the field of project management. Donors make it possible to honor the work of those who have made great achievements.

The James R. Snyder International Student Paper of the Year (ISPY) Award is available to bachelors, masters, and doctoral students who enhance the field of project management.

The Donald S. Barrie Award recognizes the paper that best advances project management in the fields of design, procurement and construction.

The Kerzner Award, sponsored by the International Institute for Learning, Inc., is granted to project managers who most emulate the professional dedication and excellence of Dr. Harold Kerzner, PhD, MS, MBA.

2013 Award Recipients:

James R. Snyder Student Paper Award – North America
Lisa Repp – University of Wisconsin-Platteville: Master of Science in Project Management
Paper Title: Factors that Influence Critical Chain Project Management Implementation Success

James R. Snyder Student Paper Award – Europe-Middle East-Africa (EMEA)
Werner Meyer – SKEMA Business School: Ph.D. candidate
Concentration: Strategy, Programme and Project Management
Paper Title: The Critical Point: The Psychology of Project Termination

James R. Snyder Student Paper Award – Asia Pacific
Chui Ha Ng – Doctor of Project Management, RMIT University: Doctor of Project Management
Paper Title: IT Project Management Capabilities Enhancement in Contingent Employment Context

The Donald S. Barrie Award
Matthew Milliken – Eastern Michigan University: Master of Science in Construction Management
Paper Title: Building Information Modeling: Wrinkles in the New Paradigm

The Kerzner Award
Esther Cobos; IPSA – Chivasso, Turin, Italy
Project Title: Kubunina - A Sustainability Model for Schools in Congo

Each year PMIEF provides scholarships to further the study and practice of Project Management. Our global scholarship program helps people all over the world gain valuable project management skills that improve their lives and the world around them.

"For me, and for the whole Kubunina team, the Kerzner Award is a wonderful way to spread the knowledge of our program and to extend its positive message: we can use our project management skills to help others to help themselves, this is sustainability. We can use the power of our profession to make good things happen."

– Esther Cobos, 2013 Kerzner Award Recipient
PMI Educational Foundation
2013 List of Donors

Thank You To Our Major Donors

US $1 Million+ Donors
Mission Partners

Project Management Institute

Corporate Scholarship Donors

Cheetah Learning

Project Auditors LLC

US $100,000+ Donors (Endowment)

Arabian Gulf Chapter

Information Systems Community of Practice

Washington, DC Chapter

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2013 PMIEF Donors

PMI Communities
PMI Alaska Chapter*
PMI Arabian Gulf Chapter*
PMI Atlanta Chapter
PMI Baltimore Chapter*
PMI Central Florida Chapter
PMI Central Iowa Chapter
PMI Chicagoland Chapter
Former PMI College of Performance Management*
PMI Columbia River Basin Chapter*
PMI Dallas Chapter
PMI Delaware Valley Chapter
Former PMI DPC SIG*
PMI Durham Highlands Chapter
PMI Eastern Iowa Chapter*
PMI Great Lakes Chapter
PMI Hampton Roads Chapter*
PMI Houston Chapter*
PMI Information Systems COP
PMI KC Mid-America Chapter
PMI Madison/South Central Wisconsin Chapter
PMI Mass Bay Chapter
PMI Memphis Chapter
PMI Metropolitan St. Louis Chapter*
PMI Minnesota Chapter*
PMI New York City Chapter
PMI North Carolina Chapter*
PMI Nova Scotia Chapter*
Former PMI Oil, Gas and Petrochemical SIG*
PMI Orange County Chapter
PMI Phoenix Chapter
PMI Portland Chapter
PMI Rio de Janeiro Chapter
PMI Rochester Chapter
PMI San Diego Chapter
PMI Sao Paulo Chapter
PMI Silver Spring, MD Chapter
PMI Southwest Ohio Chapter
PMI Tulsa Chapter

PMI Washington, DC Chapter*
* = Scholarship Endowment

Gifts of US$10,000 and above
Chen Frame Foundation

Gifts of US$3,000 - $9,999
Capitol Media Solutions

Leadership Society
Gifts of US$1,000 and above
Anonymous (4)
Frederick Arnold
Jeanette Barr
Yanping Chen & J. Davidson Frame
Jenni & Bill Connolly
Geoffrey Davis
Steve DelGrosso
Michael DePrisco
Durable Digital
Jo* & Jim Ferguson
Ray Frohnhoefer
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Kenneth Hartley*
E. LaVerne Johnson
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Mark Langley
Nealand Lewis
Pablo Lledo, Sr.
Debra Miersma & David Russell
Allan* & Jeanne Mills
William Moylan
Doug Orlando
Beth Partleton & Vernon Vice
John Patton*
Frank Parth
The Project Management Lab
John Rickards* & Christine Watson
James Snyder
Ericka & Roberto Toledo*
* = PMIEF Board Member

Gifts of US$500 – $999
Anonymous (1)
Anne Bishop
IIL (Singapore) Asia
IIL Australia
IIL Finland
IIL France
IIL Hong Kong
IIL Korea
IIL Middle East
IIL New York
IIL Spain
Nayna & Suketu* Nagrecha
Shinichi Tasaka
Donald Taylor
* = PMIEF 2013 Board Member

Gifts of US$100-$499
Anonymous (1)
Jeffrey Adams
Gani Adebisi Adegoke
Mohammad Al Jarrah
Mohamed Al-naboud, Sr.
Mohammed Abd Al Fattah Amer
Frank Anbari
Ammar Anwar
Russell Archibald
Kumara Badhuge
Millicent Angel Baker
Elizabeth Berg
Bruce Bertram
Jacques Boivin
Julia Borie
Walter Bowman
Stephanie Bowman
Michael Branch
Christophe Bredillet
Thomas Bresan
Henrique Buarque
Roy Carniato
Ephem Auxilio Chettiar
Lubomir Chmura
PMIEF is grateful to the 6,760 individuals who made contributions of less than $100 during 2013. While space does not permit us to list all of the names, we extend our sincere thanks and appreciation for their support of our mission.

Matching Gifts & Workplace Giving Campaigns

BNY Mellon Community Partnership
HP Company Foundation
IBM Employee Charitable Contribution Campaign
Independent Charities
State Street Matching Gift Program

Honorary & Memorial Gifts

Friends of Jerry King*
Friends of Ray Piper*
PMI Washington, DC Chapter – In Honor of Joseph Volonakis
### Financial Statements

#### Statement of Financial Position

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<th>ASSETS</th>
<th>2013</th>
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<td>Promises to Give</td>
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<td>Prepaid Expenses</td>
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<td><strong>TOTAL</strong></td>
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<td><strong>US$2,482,339</strong></td>
<td><strong>US$2,798,965</strong></td>
<td><strong>US$2,482,339</strong></td>
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<th>LIABILITIES AND NET ASSETS</th>
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<td>Net Assets:</td>
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<td>Permanently Restricted</td>
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<td><strong>TOTAL</strong></td>
<td><strong>US$2,798,965</strong></td>
<td><strong>US$2,482,339</strong></td>
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#### Statement of Financial Activities

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<tr>
<th>TOTAL REVENUE:</th>
<th>(Includes: Contributions, Investments, Gains &amp; Losses)</th>
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<tr>
<td>US$3,874,448</td>
<td>US$2,287,514</td>
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<th>TOTAL EXPENSES:</th>
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<td>US$4,062,133</td>
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<th>CHANGE IN NET ASSETS</th>
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<th>2012</th>
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<td>NET ASSETS - Beginning of Year</td>
<td>US$(187,685)</td>
<td>US$(252,958)</td>
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<td>NET ASSETS - End of Year</td>
<td>US$2,301,926</td>
<td>US$2,554,884</td>
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<td>US$2,114,241</td>
<td>US$2,301,926</td>
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2014 PMI Educational Foundation:

**PMIEF Board of Directors**

Roberto Toledo, PMP – Chair
Ken Hartley, PMP, PMI Fellow – Secretary
Allan Mills, PMP – Treasurer, Chair: Finance Committee
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John Rickards, PMP – Chair: Development Committee
Suresh Chandra, PMP – Chair: Programs Committee
Rita Read, PMP
Suketu Nagrecha, PMP
Margaret Combe

**PMI Staff working with the PMI Educational Foundation**

Michael DePrisco – PMIEF Chief Operating Officer, VP PMI Academic & Educational Programs
Jeannette Barr – PMIEF Executive Director
Michelle Armstrong – PMIEF Programs Manager
Gil Marder – PMIEF Development Manager
Donna Weber – PMIEF Corporate Engagement Manager

Diane Fromm – PMIEF Programs Administrator
Andrew Stitt – PMIEF Programs Administrator
David Buckman – PMIEF Programs Administrator
Linda DiDonato – PMIEF Development Administrator
Kalena Wheeler – PMIEF Programs Associate
Eric McConathey – PMIEF Programs Associate

A special thank you to our volunteers and the PMIEF Liaisons appointed by the PMI Communities

“It’s only through the significant efforts of so many dedicated volunteers that we are able to reach youth, professionals, and non-profits in communities throughout the world. We are thankful to the many outstanding volunteers with whom we partner to extend project management knowledge to the 7 billion people around the world.”

–John Patton, 2013 PMIEF Board Chair